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Photo: Anouk Vallée-Charest, Battements de cirque at TOHU © JFSAVARIA Cover photo: Zed Cézard, The 7 Fingers' training studio © Sébastien Lozé

MESSAGE FROM THE CHAIR



WHAT A REMARKABLE YEAR WE'VE HAD!

We sailed into 2020 with the wind at our back, a clear vision and inspiring projects ahead. However, in the spring, we were caught up in a vortex that swept us down into the depths of a vast sea of unknowns. Our number one concern was keeping our heads above water, and many of us turned to the Alliance, clinging to it like a lifeline.

I was pleased to extend my term as Chair of the Board of Directors following the proposal—backed by our members—to postpone elections by a year in order to maintain a sense of continuity within the Board and better focus on the numerous challenges facing our sector. Supporting our executive director, Christine Bouchard, throughout this tumultuous year has been a privilege. Christine has steered our ship through these turbulent waters with the courage, rigour and care of a distinguished captain.

Never before has the Alliance been so vital to the circus community. Through its countless initiatives, it has taken care of us, comforted us, supported us, informed us, listened to us and brought us together. Although it sometimes felt like we were alone in the middle of a vast ocean, exhausted from swimming upstream, the Alliance has inspired us to stay strong, remain resilient, and—most importantly—stick together! The Board of Directors was also pleased to see En Piste's advocacy work yield significant results, including \$10 million in funding to support the recovery and development of the circus arts in Quebec. I was very proud to take part in meetings with Minister of Culture and Communications Nathalie Roy and Minister of Canadian Heritage Steven Guilbeault, accompanied by my peers. It was immensely moving and a great source of pride to see my community on its feet, active, ready and, above all, united.

A number of major projects have been delayed, swallowed up in the vortex of the COVID-19 pandemic. As an artist and the artistic director of a creative company, I look forward to seeing key initiatives take shape over the coming year, including protection for artists during their training, reimbursement for artists' training fees and the assistance measure for the circulation of circus shows. More than ever, it is vital to restore the creation, production, operation and touring cycle.

Finally, on behalf of myself and the other members of the Board, I would like to extend my sincere thanks to our executive director and the entire En Piste team. They have done a phenomenal job with limited resources and their work is greatly appreciated by the community.

Marie-Claude Bouillon

MESSAGE FROM THE EXECUTIVE DIRECTOR

2020 WAS THE YEAR OF THE PERFECT STORM



With the Alliance's relocation to its new premises, January heralded clear skies ahead and a fresh start. However, no sooner did we have a chance to catch our breath than the first major lockdown hit. It was vital to act quickly and put our heads together to find solutions, since all of our community's professional bearings had been swept away into dark and uncharted waters. Beginning in March, the Alliance transformed into a crisis management unit.

It took a pandemic to finally recognize how far our sector lags behind when it comes to public funding, since its economy is built on exporting shows and performing at corporate events. After many years of lobbying, our advocacy work finally paid off in the form of a one-time \$10 million grant to the community from the Ministère de la Culture et des Communications of Quebec to support the sector's recovery. Discussions continued with Canadian Heritage in order to obtain a similar assistance measure.

This report outlines the Alliance's achievements in 2020. Throughout the year, we worked under pressure and in the spotlight. The results speak for themselves: higher membership numbers; record turnout for events, services, workshops and pan-Canadian consultations; impactful and widely shared studies; substantial gains for the community; and more frequent communications that were often picked up by the media, to cite but a few examples. As we awaited a lull in the storm, our community was rocked by the wave of sexual harassment allegations. In July, facing calls from all sides, we partnered

with experts to organize clinics and webinars to support our community. Ironically, as the second lockdown was announced in the fall, we learned that we had secured funding to implement an assistance measure for the circulation of circus shows in Quebec. This long-awaited project went largely unnoticed, with another performance venue closure overshadowing this wonderful project.

We could not have made it through this difficult year without the outstanding work of our chair, Marie-Claude Bouillon, our Board of Directors and the entire team. I would also like to take this opportunity to thank our members, government partners and associates for their support. The viability of our craft would not have been possible without this tremendous collective effort and the resilience of an entire sector.

Finally, 2020 revealed a strong, tight-knit community deeply committed to its own survival. This is what inspires me to take action and make your voices heard everyday, to ensure that the circus arts will once again grace the stages of the world before an ever-growing audience.

Christine Bouchard

Photo: Christine Bouchard © Jim Mneymneh

EN PISTE IS CHARACTERIZED BY: The rich and varied expertise of its members, with an awareness of local, national and international issues. The quality of the services it provides to its members and the circus community. Its role as a catalyst and its influence over decision-makers to make progress on issues in the circus arts sector. Its monitoring role and ongoing oversight of key issues facing the sector. Its network to carry out unifying and engaging projects.

Photo : Cirque Éloize, Sept moments de joie © Éric Carrière

ABOUT EN PISTE

Since its incorporation in 1997, En Piste, the National Circus Arts Alliance, remains the only umbrella organization for circus arts professionals and organizations in Canada. With 525 members as of December 31, 2020, it works to create conditions favourable to the development of the circus arts.

The artists, artisans, cultural workers, and organizations it represents work in all areas of the sector, from training to creation, production, promotion, and social circus.

MISSION AND MANDATE

En Piste is a unifying, high-performing, innovative and sustainable alliance. It provides ongoing leadership and represents, defends and promotes the interests of the circus arts sector in accordance with its mission and the democratic process and with a commitment to continuous improvement. It provides relevant and high-quality activities and services. It also maintains an exceptional relationship with its members and partners.

VALUES

Engagement - En Piste believes in the importance of the circus arts in society. Its commitment to developing and promoting the circus arts is at the core of the representation, guidance and support it provides to its members.

Cooperation and solidarity - En Piste promotes cooperation and solidarity between its members when implementing its action plans.

Quality of its services - En Piste seeks to provide high-quality services to maintain excellent relationships with its members and the circus community.

Equity, diversity and inclusion - En Piste uses objective criteria when handling issues and making decisions to ensure that each member is treated fairly.

Partnership - En Piste promotes partnership, dialogue and collaboration by leveraging the creativity and openness of the circus arts sector and its partners.

OUR ACHIEVEMENTS

For the Alliance, 2020 marked a fresh start. However, the COVID-19 pandemic quickly threw a wrench into our initial action plan. Despite the negative impact of the pandemic, the circus community demonstrated its commitment to En Piste and recognized the relevance of its work. It also showed its ability to adapt to challenging circumstances.

Since the beginning of the pandemic, En Piste has listened to, informed, represented and supported the community. It has seized every opportunity to offer support and guidance to individuals and organizations. Furthermore, throughout the year, the Alliance has not only continued to provide key services to members, but has also spearheaded a number of other initiatives.

Ultimately, by intensifying its actions, communications and consultations, forging strategic alliances with partners, developing and launching new services and accelerating the migration of its management and activities to the digital sphere, En Piste has succeeded in stepping up its efforts and raising its profile in order to pursue its main objective: protecting and preserving a community grappling with an unprecedented and stressful situation.

Below, we present our most important achievements from this eventful and remarkable year.

FIRST STUDY DEMONSTRATING THE CIRCUS ARTS SECTOR'S ECONOMIC CONTRIBUTION

For several years, the community has been calling for increased public funding to support its growth. In January 2020, to support its advocacy work, En Piste tasked AppEco with conducting a study examining the community's contribution to the cultural economy. This telling study not only demonstrated circus's considerable contribution to cultural, social and identity development, but also the underestimated and underfunded value it brings to the cultural economy.

Following this study, in February 2020, En Piste filed its first brief, Le cirque : une contribution économique sous-estimée [Circus: An Undervalued Economic Contribution], with the Ministère des Finances du Québec as part of its 2020-2021 pre-budget consultations. In April and December 2020, the Alliance updated its economic data to document the impact of the pandemic on the financial health of the community. It subsequently filed a second brief, <u>Les arts du cirque au Québec : une référence mondiale à préserver</u> [The Circus Arts in Quebec: A Global Benchmark that Must be Protected], in preparation for the 2021-2022 pre-budget consultations.

A brief profiling the circus arts in Canada was also submitted to Canadian Heritage in November.

INTENSIFICATION OF GOVERNMENT RELATIONS

Carrying out its mission of defending and promoting the rights and interests of its members is a constant challenge for En Piste. Throughout the pandemic, this challenge has been even more daunting due to the magnitude of the threat to the community's survival and long-term viability. Faced with this bleak outlook, En Piste called on the provincial and federal governments to provide strong support to a high-performing, innovative and much-loved sector.

Throughout the year, government relations were ongoing and productive. Numerous meetings were held with ministers, the offices and staff of various provincial and federal ministries (the Ministère de la Culture et des Communications (MCC), Ministère des Finances, Ministère de l'Économie et de l'Innovation and Canadian Heritage), and the leaders and staff of multiple arts councils.

We should note that En Piste was able to secure individual meetings with Quebec Minister of Culture and Communications Nathalie Roy and Minister of Canadian Heritage Steven Guilbeault. At both meetings, En Piste was accompanied by representatives from Quebec and Canada. For the first time in

its existence, En Piste met with the Minister of Canadian Heritage to outline the issues and challenges facing the circus arts sector, accompanied by 14 representatives from across Canada. As it did when it met with Minister Roy, En Piste requested greater financial support from Minister Guilbeault. These discussions are ongoing.

En Piste met regularly with officials from the MCC and the Conseil des arts et lettres du Québec (CALQ) to push forward the Commission des normes, de l'équité, de la santé et de la sécurité du travail's (CNESST) protective measure for artists and the program to reimburse training costs.

Board of Directors

En Piste was also present at meetings between the CALQ and the cultural community to discuss the assistance program for lost ticket sales, the assistance measure for the circulation of circus shows and the digital challenges facing the sector.

Finally, we would like to acknowledge our government partners' openness and receptiveness with regard to the situation facing the circus community and, more broadly, the cultural sector. Their assistance has been invaluable to us and we are immensely grateful to them.

\$10 MILLION FOR THE COMMUNITY'S RECOVERY: A VITAL CONTRIBUTION

Our advocacy work with the MCC was highly successful, to say the least. In June, as part of its economic recovery plan for the cultural sector, the MCC agreed to provide \$10 million in financial assistance to support the sector's recovery. On June 18, Minister Roy joined us at our virtual AGM to present the key features of this government funding to an audience of 150 people. She was joined by Anne-Marie Jean, President and CEO of the CALQ.

Administered by the CALQ, this financial assistance has helped support the reopening of venues, the creation and circulation of circus shows and compensation for artists during their training.

"While the circus
has a long history, our Quebec
creators have pushed its boundaries and
given it a unique character, which truly
embodies our identity, creativity and joie de
vivre. This sector is essential to allow Quebec
culture to flourish, and we are proud of the
wonder it inspires throughout the world. Your
government is pleased to help our circus
artists and artisans resume their activities."

Nathalie Roy, Minister of Culture and Communications

Source: Press release - Plan de relance économique du milieu culturel - 10 M\$ pour soutenir le milieu du cirque





\$10 M FOR THE COMMUNITY'S RECOVERY

Top photo: IT'S GONNA BE FINE © Frédérique Cournoyer-Lessard Bottom photo: En Piste's AGM From left to right, first row: Christine Bouchard, Marie-Claude Bouillon, Nathalie Delorme; Second row: Nathalie Roy, Anne-Marie Jean, Véronique Fontaine



- After studios were closed, from late March to early May, the Alliance offered 18 virtual, free and bilingual training sessions. These sessions, led by six expert trainers in Pilates, Gyrokinesis®, physical conditioning and adapted training techniques for acrobats and aerial artists, drew 534 registrants.
- Three cardio-dance sessions with the company Kalabanté were made available to the community on the Alliance's website. These video clips received nearly 500 views.
- An ever-evolving <u>COVID-19 resource page</u> was added to the website.
- 62 updates were published in 116 days. Beginning on March 16, the Alliance sent near-daily updates to its list of subscribers to keep the community informed about various COVID-19 measures. These regular communications and the accurate and condensed information they contained helped build an attentive readership. These editorials served as a crucial means of communication with members, the community, partners and the media.
- Online consultations held in April brought together people from Quebec, Ontario, Western Canada and the Atlantic provinces. They made it possible to assess the impact of COVID-19 in each geographical region from the very first weeks of the pandemic. In total, 84 individuals and representatives of organizations took part.
- The Board of Directors held special meetings every week from March to June.
- The first national bilingual survey to evaluate the impact of COVID-19 on the circus arts sector was conducted in April, garnering responses from 581 individuals and organizations. *The results* of the survey, which revealed the seriousness of the situation, were picked up by most national media outlets and cited at multiple events.

By conducting this survey at the very beginning of the pandemic, the Alliance sought to assess the effects of the crisis on the sector nationwide. The survey lent considerable credibility to its advocacy work and greatly increased the sector's media visibility. It revealed the total collapse of a business model based primarily on revenue from exporting shows and from the corporate sector. It also highlighted the deep-rooted insecurity of the community, with striking numbers to back up this finding.

- The Alliance conducted a second survey in late November to obtain more current data and identify the measures needed to resume activities and to ensure the long-term viability of the community. In just two weeks, 381 individuals and organizations completed the questionnaire. The survey revealed the community's growing psychological distress and a steadily deteriorating situation, despite the resumption of certain activities and access to government measures and assistance. The results of the survey, which revealed the seriousness of the situation, were picked up by most national media outlets and cited at multiple events.
- To celebrate World Circus Day, En Piste organized the <u>Balcony Circus</u>, event, a community and digital movement in which more than 100 artists across Canada took part. The event sprang from the desire to help artists feel less isolated, bring them a bit of hope, showcase the circus arts in the digital sphere and promote circus far and wide! Artists emerged from lockdown to enliven their communities from their balconies, gardens and alleyways, simultaneously sharing their talents on social media. Two articles were written about this movement, which breathed new energy and optimism into a community in turmoil.

- The Alliance published a <u>Health management guide for resuming activities in the circus arts sector during the COVID-19 pandemic in collaboration with a working committee made up of the National Circus School, École de cirque de Québec, École de cirque de Verdun, Cirque Éloize, Cirque du Soleil, The 7 Fingers and TOHU.
 </u>
- Two new paid training programs, <u>Training optimization for aerial artists and acrobats</u>, drew 84 artists beginning in June. The objective of these training activities was to prepare artists for a safe and confident return to their disciplines after a long break. Training sessions were held online via Zoom for five hours per week from June 15 to September 11, 2020, under the supervision of six expert trainers and 11 guest specialists. The Alliance received 118 applications for the program and was able to meet 71% of the demand. The participant satisfaction rate was 98%.
- A third paid training program, <u>Stage rigging training / installation of acrobatic equipment</u>, was held in partnership with Collège Lionel-Groulx. Fourteen rigging technicians selected from among 42 candidates took part in the program. The main objective of this training and development program was to prepare circus arts technicians for a return to work and to promote job retention.

The training program was held over five weeks, from August 17 to September 17, 2020, for 31 hours per week (a total of 125 hours). The 15-hour theoretical portion took place online via Zoom, while the 110-hour practical portion was held in person at Cirque Éloize's facilities. The program was highly successful and greatly appreciated by participants, with the majority giving it a rating of 99%. We would like to commend the expert trainers for their extraordinary ability to draw connections between both portions of the program.

There are very few training opportunities available that focus on installing acrobatic equipment, resulting in a labour shortage and a lack of expert trainers in the field. However, this skill is essential to keep circus artists safe. Establishing a program to give circus rigging technicians the tools they need therefore addressed a key issue in the sector.

• En Piste took part in various meetings of the MCC's performing arts and dissemination recovery committee..

Finally, we should note that the Alliance received support from the Programme d'actions concertées pour le maintien en emploi (PACME), an initiative of the Ministère du Travail, de l'Emploi et de la Solidarité sociale and the Commission des partenaires du marché du travail du Québec, to deliver its three paid training programs..

PROFESSIONAL DEVELOPMENT: A VITAL SERVICE DURING THE PANDEMIC

En Piste's continuing education programs help participants reach their professional goals and achieve a more satisfying work life. They allow them to broaden their knowledge, tackle new challenges, gain greater career motivation, and

pursue new career directions. Group and individual training programs are essential and address a growing need for professional development in the community. With the suspension of professional activities, they also addressed critical needs such as individualized training support.

Because of the wide range of training needs in the circus arts sector, offering program-

1000
PARTICIPANTS
IN PROFESSIONAL
DEVELOPMENT
PROGRAMS

ming that meets all of them is a major challenge. As in previous years, the Alliance held approximately 20 group workshops, many of which reached the maximum number of participants and had wait lists. In 2020, our professional development programs drew more than 1,000 participants (an increase of 67% compared to 2019), for a total of over 1,920 hours.

Transitioning from in-person to online workshops presented a considerable challenge, but also gave us an opportunity to make workshops more accessible to a greater number of people. The online format allowed us to attract more participants and reduce the cost of some workshops. The expertise of over a hundred trainers and their participation in the digital shift contributed to the success of these programs.

Individualized support programs address the specific needs of circus professionals throughout their circus careers. Through its *Individualized Training Support* and *Individualized Career Support* programs, En Piste supported 119 individualized training projects (an increase of 19% compared to 2019) for a total of 1,564 training hours and 149 participants.

Since their launch, the individualized support programs have been exceptionally successful. However, in order to meet the growing demand, the number of training hours provided to each participant had to be reduced. Training time ranged from four to 12 hours per participant, compared to 12 hours per project last year. By allocating hours in this way, we were able to accept the vast majority of applications.

For the 2020 fiscal year, Services Québec provided budgetary support for the regional and multi-regional components and remains our main partner. Compétence Culture also provided support for a continuing education coordinator position. We would like to extend our sincere thanks to all of our partners for their contribution. Without their support, continuing education would not be possible.

A FIRST STEP TOWARDS OFFERING CONTINUING EDUCATION TO CANADA-BASED PROFESSIONALS OUTSIDE QUEBEC.

For several years now, En Piste has sought to extend its training programs to participants across Canada. However, because its funding came from Quebec, it was prevented from doing so.

In 2020, thanks to additional funding from the Canada Council for the Arts (CCA), the Alliance was able to extend its training programs beyond Quebec to the rest of Canada. Developed in consultation with circus communities in various provinces, group workshops were offered in English, free of charge, with priority given to members residing in Canadian provinces and territories other than Quebec. On October 28, an online 5@cirque was held to mark the official launch.

Three of these workshops were held at the virtual edition of the St. John's International CircusFest (SJICF), and one professional development activity was held in person in Halifax. For the first edition, 93 professionals from across Canada took part in eight workshops, for a total of approximately 28 training hours. Interest in the program was so strong that each workshop had a wait list of four to 41 people.

NEW STUDY ON CIRCUS ARTS DISSEMINATION AND AN ASSISTANCE MEASURE FOR THE CIRCULATION OF CIRCUS SHOWS

At RIDEAU, the results of the study on dissemination, <u>Rendre les arts du cirque accessibles à toutes et à tous! État de la situation et perspectives</u> [Making the Circus Arts Accessible to Everyone! Current Situation and Outlook], were unveiled. Following this study, in October, En Piste received support from the CALQ to implement a measure to support the circulation and dissemination of circus shows in Quebec. This project will include assistance with fees, the creation of outreach tools, professional development activities, and the promotion of the circus arts to the public. An employee will be hired in 2021 to carry out the project in collaboration with artists, companies, presenters and partners. En Piste continues to seek funding to expand the project nationwide.

RECORD MEMBERSHIP NUMBERS AND A NEW MEMBERSHIP DRIVE

On December 31, 2020, En Piste had 525 members, compared to 411 members the previous year (an increase of 25%). This is largely due to the many artists and workers who returned from abroad, as well as the appeal of the many training and community engagement activities held to support the community since the start of the pandemic. In December 2020, En Piste launched its Together more than ever! 2021 membership drive, coupled with a 50% reduction in membership fees.



POSTPONED AGM, ELECTIONS AND FORUM

Initially scheduled for April, the annual general meeting (AGM) was held online on June 18. Over 150 people attended the meeting, setting a new attendance record. Presentations and discussions took place in both official languages thanks to simultaneous interpretation. The 2019 annual report and financial statements, audited by Roland Naccache et Associés, were presented to the assembly.

Due to the pandemic, the equity, diversity and inclusion forum was postponed to a later date.

HIGHER ATTENDANCE AT CONSULTATION AND NETWORKING EVENTS

In 2020, En Piste organized no less than 36 consultation and networking events, 33 of which were virtual. A total of over 1,185 people attended, or an average of 30 per activity. The digital shift made it easier to connect with members of the circus community across Canada. These activities addressed an urgent need to connect with others, share our concerns, pool our ideas and collectively explore potential solutions in a time of crisis. They also made it possible to document needs and challenges, keep the circus community informed and adjust our programming accordingly.

Eight recorded events were viewed by nearly 250 people. Viewers tuned in from across Canada and, in some cases, from abroad. To make our events more accessible, most of them were offered in both official languages.

The Alliance also turned to a wide range of partners to organize these activities. We would like to thank L'Aparté, the CALQ, CAM, CAO, CAVAC de Montréal, CRHA, CQRTD, NCC, GAIHST, Langlois Lawyers, the MICC, NATIONAL, TOHU, SJICF and Vézina Assurances for their participation.

36 CONSULTATION AND NETWORKING EVENTS

SUPPORT FOLLOWING THE WAVE OF HARASSMENT ALLEGATIONS AND ACTION TO SUPPORT DIVERSITY, EQUITY AND INCLUSION

In July, in response to a wave of allegations, En Piste teamed up with Juripop to organize confidential clinics to combat harassment and violence in the circus community. These clinics provided artists, workers and managers with the tools they needed to deal with these sensitive and complex issues. In total, six webinars were held and were viewed by 386 people.

The Alliance also partnered with Circus for Change to conduct a survey on diversity and inclusion in the North American circus community, the results of which were published in December. Although the forum exploring these themes was postponed, En Piste continues to work to help the community address these societal issues.

IMMEDIATE AND CONFIDENTIAL SUPPORT WITH THE NEW MEMBER ASSISTANCE PROGRAM

In 2020, 76 members took out individual accident insurance, compared to 103 members in 2019. This drop can be explained by the suspension of professional activities.

Throughout the year, the Alliance worked closely with insurance brokers to build a modular plan with three different rates for individual members who take out accident insurance. Each module now gives members and their family access to a new program that provides immediate and confidential support. This is the first time that the program has been made available to members of an alliance; generally, it is reserved for employees of companies that offer group insurance. Access to this program is particularly valuable given the worrying situation the community finds itself in and the mental health challenges it faces.

A PARTNER AT VARIOUS NETWORKING EVENTS AND ACTIVITIES IN CANADA, AND A PRESENCE AT VARIOUS ISSUE TABLES IN THE CULTURAL COMMUNITY

Throughout the year, En Piste maintained an active presence at community events and festivals.

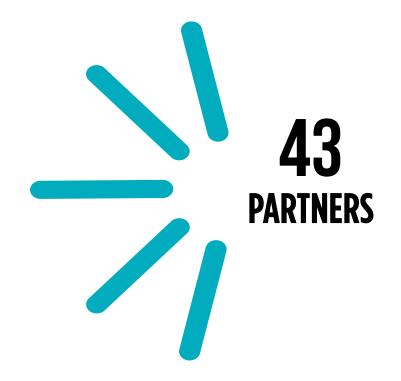
Early in the year, a 5@cirque was held at TOHU as part of the Cirkaskina National Social Circus Gathering organized by Cirque Hors Piste. A second 5@cirque held at the Capitole de Québec at RIDEAU drew 85 attendees, including 40 presenters and 21 Francophone circus companies, six more than the previous year.

Online events held at the International Market of Contemporary Circus (MICC) and the St. John's International CircusFest included discussion rooms and artistic performances. At the St. John's International CircusFest, En Piste staged five free events, including a 5@cirque, a keynote and three workshops. Christine Bouchard was also named co-leader of the MICC's working group on presenting circus, alongside TOHU's Stéphane Lavoie.

Our expertise is increasingly sought by the community at both the local and international level. The Alliance was invited to take part in a panel discussion organized by Circus Talk, *Circus and Changing Realities 2020-What's Up with Canadian Circus?* We should also note that the Alliance is a member of the steering committee develop a training pathway for the circus arts.

En Piste also works with various cultural institutions on issues of common interest and participated in:

- The annual meeting of Compétence Culture, comité sectoriel de la main d'œuvre en culture (Christine Bouchard, Executive Director of En Piste, was re-elected chair for a second term).
- The Forum sur la requalification et le rehaussement des compétences.
- Launching of a study on philanthropy.
- Meetings of the Groupe de fréquentation des arts de la scène au Québec (GTFAS), during which the committee conducted a study on audience attendance, which is expected to be released in 2021.
- The Conseil de la formation continue de l'Île de Montréal.



COMMITTED PARTNERS

Despite the ongoing crisis, 43 partners continued to work with us to provide our members with a variety of exclusive discounts and benefits in Montréal, Québec, Toronto, Calgary and Vancouver and online. Early in the year, Montréal acquired a new training centre thanks to an agreement with The 7 Fingers.

Unfortunately, access to many partners' services was limited from March to December due to closures mandated by the public health authorities. En Piste continues to maintain close ties with its partners to offer an appealing and wide range of services and support its members in their professional and personal lives.

MORE FREQUENT AND VALUABLE COMMUNICATIONS AND A GREATER MEDIA PRESENCE

Redoubling its efforts to inform and empower its community after being abruptly demobilized and forced into lockdown, the Alliance increased its communications sevenfold and drastically expanded its digital presence, which helped demonstrate its relevance and raise its profile in the community and the public sphere.

In 2020, En Piste issued a total of 476 bilingual communications compared to 70 in 2019, a phenomenal increase of nearly 700%. It sent 134 e-newsletters and published 342 news updates on its website; 42 highlighted its accomplishments and 300 focused on circus news (of which there was plenty, despite the circumstances).

The email open rate ranged from 30% to 75%, demonstrating how truly appreciated they were. The number of newsletter subscribers also rose by more than 200 people in 2020.

In 2020, the Alliance published double the number of Facebook posts (559) and five times the number of tweets (299) compared to the previous year. Thanks to a greater presence on Instagram, its followers nearly doubled (with 474 new followers)!

Finally, En Piste appeared 19 times in eight different French-language (La Presse, Le Devoir, Radio-Canada,

Le Soleil, Le Délit and a Place des Arts webcast) and English-language (The Gazette and Circus Talk) publications. Although various milestones were reached, the striking results of the COVID-19 impact survey attracted the most media attention (42%).

NEW PREMISES, NEW WEBSITE AND A NEW BRAND IMAGE

The first months of 2020 marked the beginning of a new chapter for En Piste. In January 2020, due to its growing needs, En Piste relocated to its new

41700 VISITORS ON THE WEBSITE

476
BILINGUAL
COMMUNICATIONS

premises at 1450 City Councillors Street in the heart of downtown Montreal. Previously, it had been head-quartered at the National Circus School since its foundation.

In February, after over a year of work with Mbiance, En Piste launched its new website featuring a new brand image. This allowed it to make improvements to its member services and its various communications.

The new portal has features specifically designed to meet the needs of the community and promote the circus arts online. Here are some highlights:

- The portal features the first professional circus arts directory in Canada, which allows artists, cultural workers, companies, schools and other community stakeholders to promote themselves. The directory paints a portrait of the circus community, makes our members more discoverable online and makes it easy to search by profession, discipline and keyword.
- A circus news page is updated daily with news of interest to the community, which is subsequently shared in our networks.
- The transactional platform simplifies the membership, renewal and workshop/event registration process.
- The CRM serves as both a management tool and a contact database for the Alliance.
- A page with various resources to support the community during the COVID-19 pandemic was established early on. Additional resources can be added to assist the community.
- Users have access to a profile that they can update, while members can access exclusive information through their profiles.

In 10 months, the En Piste portal received over 41,700 visitors, a remarkably high number compared to the old website. These numbers clearly demonstrate the relevance of the site and its growing visibility. The website will continue to be expanded according to the needs of the community. This is merely the first step in En Piste's broader digital transformation.

A TEAM THAT IS EFFECTIVE, BUT STRETCHED TOO THIN

En Piste's activities grew exponentially in 2020. Just four permanent employees and two casual employees worked to support the Canadian circus community this year. Two positions were redefined over the course of the year. Beginning in October, Anna Vigeland took on the new role of Canadian Development & Training Programs Assistant, while Valérie Bineau joined the Network of Digital Cultural Development Officers (Réseau ADN), a community of professional practice that arose from measure 120 of Quebec's Digital Cultural Plan (QDCP).

GREATER FINANCIAL SUPPORT FOR EN PISTE

En Piste experienced a period of growth this year thanks to a modest increase in CCA funding and professional development funding from Services Québec and Compétence Culture.

The Alliance also benefited from government and arts council measures to support organizations affected by the COVID-19 pandemic. It took advantage of a guaranteed loan under the federal government's Business Credit Availability Program (BCAP). Additionally, En Piste received advance payments of core grants from the CCA, CALQ and Conseil des arts de Montréal (CAM). It also received nearly \$300,000 in support for its paid training programs under the Programme d'actions concertées pour le maintien en emploi (PACME), an initiative of the Ministère du Travail, de l'Emploi et de la Solidarité sociale and the Commission des partenaires du marché du travail du Québec.





You seem to have moved mountains this year.

Irena Purschke, trainer

Your relevant communications kept our community tightly knit and well-informed.

Nicolas Germaine, trainer and acrobatic designer

The work that En Piste has been doing is really incredible. The email updates were thorough, generous, relevant, and consistent. En Piste has shown incredible leadership responding to the pandemic by researching the situation and putting together so many different services for circus artists in Canada and Quebec.

Alisan Funk, M.A., Head of Bachelor programme in Circus, Stockholm University of the Arts **INSPIRING ACCOLADES**

THE WORDS OF ENCOURAGEMENT
WE HAVE RECEIVED FROM YOU HAVE
HELPED US FOCUS OUR EFFORTS
ON TRANSFORMING THE MANY
CHALLENGES WE FACE INTO ACTION
THAT BENEFITS OUR COMMUNITY.

HERE ARE A FEW OF THEM.

It's exactly here that a unified organization is needed so we can easily talk, respond and consult with each other.

What a stellar job you've been doing...

Mike Hirschbach, Founder and Artistic Director, Halifax Circus

Thank you for your communications in this crisis. You've never been more valuable to me.

Krin Haglund, artist

When the waves of sexual harassment allegations rocked the circus community, I was a bit worried about not having the right tools to support the artists in my group. However, En Piste immediately provided support platforms that I was able to share with them: bravo for your efficiency and thank you for everything you do for the community!

Trainer

Thank you for your tireless work in 2020, a truly devastating year for our profession.

Fred Gérard, trainer, researcher and apparatus designer (CRITAC)

Thank you for continuing to bring this wonderful family together with your 5@cirque events.

Yves Landry, artist

The growing and increasingly keen interest in En Piste will remain one positive outcome of a year of major change for the circus arts industry. En Piste's unfailing attentiveness and genuine desire to help its members has had a powerful impact on the Alliance and the circus community. The regular updates on COVID-19 and the industry and the Alliance's online presence has made it possible for the community to engage in dialogue and stand united while moving forward into a new reality. Thank you again for your exceptional work, at a time when the meaning of the word could be lost on us.

Martin Frenette, artist



2020 BOARD OF DIRECTORS

The Board of Directors met seven times, not including the special sessions held since the beginning of the pandemic. The governance and training committees also met once and twice, respectively. Due to the situation, work on the new strategic plan was pushed back a year.

Marie-Claude Bouillon, Chair Luna Cabellera

Tim Roberts, Vice Chair École de cirque de Québec

Christine Bouchard, secretary Executive Director, En Piste

Éric Langlois, Treasurer National Circus School

Nathalie Blanchette Cirque Éloize (until July 2020)

Natasha Drouin-Beauregard Co-opted Member Cirque Éloize

Emmanuel Bochud Research Chair, National Circus School

Annie-Kim Déry Artist Marie-Ève Dicaire Artist

Anahareo Doelle
Wonderbolt Productions

Claudel Doucet Artist

Jimmy Gonzale: Artist

Danièle Fournier École Horizon-Soleil de Saint-Eustache

Karine Lavoie Cirque Hors Piste

Stéphane Lavoie TOHU

Andrée-Anne Simard École de cirque de Verdun

Itzel Viruega Circus Trainer

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Nathalie Delorme Communication & Community Engagement Officer

Paola Dugit-Gros Administration & Membership Assistant

Anna Vigeland Canadian Development & Training Programs Assistant

Romain Meyer Continuing Education & Development Coordinator

Valérie Bineau Digital Development Officer

Ginette Vigneault Accountant



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YEAR IN NUMBERS

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Social media posts 1593 1920 $\uparrow_{21\%}$ Hours of training activities 2700+ 2900+ $\uparrow_{7\%}$	Members	411	525	^ 22 %
Hours of training activities 2700+ 2900+ \uparrow 7%	Participants in consultation activities	450	1185+	1 63%
	Social media posts	1593	1920	↑ _{21%}
Newsletter subscribers 3600+ 4943 ↑37%	Hours of training activities	2700+	2900+	↑ 7%
	Newsletter subscribers	3600+	4943	↑ 37%

THANK YOU TO OUR PARTNERS

We would like to thank our funding partners for their support, particularly during this challenging year.

We would also like to thank our partners, who provide our members with a range of benefits and privileges.





Emploi









CIRCUS TRAINING

The 7 Fingers
Les Asymétriques
Caravane Coop
The Circus Fix
Cirque Éloize
École de cirque de Verdun
Le Monastère Académie
Paragym
TOHU
West Coast Flying Trapeze

SPORTS TRAINING

Hot Yoga Prana Mon Yoga Virtuel Nautilus Plus Slackline Montréal Spin Énergie

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Kinatex Sports Physio Complexe Desjardins Quartier des spectacles
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Rachel Drouin-Germain Massothérapie
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LEGAL SERVICES

Juripop

STUDIO RENTAL

Centre de recherche en art clownesque Circuit-Est centre chorégraphique

MATERIALS AND EQUIPMENT

CircusConcepts Inc. National Circus School Higgins Brothers

ACCOMMODATION AND TRAVEL

Days Inn by Wyndham GlobeCar

CAREER DEVELOPMENT

Acro Dance Teacher's Association National Circus School Photos de cirque (Jim Mneymneh)

CULTURE AND LEISURE

Danse Cité
Danse Danse
École nationale de cirque (cours de loisirs)
Festival TransAmériques (FTA)
Le Monastère
Le Mouv' Espace Bloc
Orchestre Métropolitain
Pop Spirit
Tangente
TOHU
Zéro Gravité escalade & yoga

Appendix |

Individual members

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Christina Albers Evelyne Allard Nicolas Allard

Francisco Alor Morales

Loic Altmeyer Florence Amar

Jade-Emmanuelle Amyot

Andrei Anissimov Maxime Arcand

Catherine Archambault

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Anne-Fay Audet Johnston

David Ayotte
Mathieu B. Girard
Halle Baart
Mackenzie Baert

Erin Ball LeeAnn Ball Peter Balov

Caroline Barbier de Reulle

Eric Bates

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Mathieu Bédard Stéphanie Bélanger Jean-Félix Bélanger

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Éliane Bonin

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Léda Davies

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Janika Fortin
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Vanessa Fournier
Stéfanie Fournier
Kyle Fowler
Martin Frenette
Francis Gadbois
Amélie Gadbois
Charlotte Gagnon
Akian Gaudette
Maryève Gaudreau
Rachel Gauthier
Marie-Josée Gauthier

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Jennifer Georgopoulos Frédéric Gérard Virginie Gerbeau Jayden Gigliotti Francis-Olivier Girard Danik Girouard Andy Giroux Anne-Marie Godin Jimmy Gonzalez Palacios

Lyne Gosselin Marissa Gough Aiyana Graham Marie-France Gravel Ryan Gray Quentin Greco

Ryan Gray
Quentin Greco
Mathieu Grégoire
Hannah Griffith
Éline Guélat
Benoist Guesdon
Krin Haglund
Samantha Halas
Elsa Hall

Frédérique Hamel Alexandre Hamel-Roy

Camille Havas Nicolette Hazewinkel Mitchell Head Soizick Hébert Joannie Hébert

Philibert Hébert-Filion Alexis Henaire Manuel Hernandez Anne-Marie Hivert

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Louis Joyal Vincent Jutras Kaya Kehl

Jessica Kendall Anna Kichtchenko Vanessa Kneale Alice Kop

Sophie Kroetsche lan Labelle Evelyne Laforest Sylvain Lafortune Philippe Lafortune Fannie Lagrange

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Yves Landry
Alexandre Lane
Ludovic Langlois
Évelyne Laniel
Maxim Laurin
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Julie Lavergne Jérôme Le Baut Bernard Lebel Kassandra Lebel Yann LeBlanc Hélène Leblanc

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TUPIQ Act

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David Wirtgen

Appendix II – group workshops – winter 2020								
Name of activity	Type of workshop	Trainer	Date	Location	Duration (hours)	Number of participants	Maximum number of participants	
Contemporary dance for circus artists	Services Québec	Manuel Roque	January 7, 14, 21 and 28	Circuit-Est	8	18	18	
Vertical apparatus masterclass with Irena Purschke	Services Québec	Irena Purschke	January 25 and 26	National Circus School	10	9	9	
Anatomy in action: Strengthening the lower body	Services Québec	Joanna Abbatt	February 3, 10, 17 and 24	Studio Bizz	8	9	9	
Installation of acrobatic equipment	Services Québec	Fred Gérard	February 3 to 6	National Circus School	28	15	12	
Acrobatic exploration workshop with Halka	In partnership with TOHU	Groupe acrobatique de Tanger	February 7	ТОНИ	2	27	30	
Dialogue and acrobatic writing	Services Québec	Andréane Leclerc	March 2 to 6	National Circus School	15	8	8	
TOTAL					71	86	86	

Appendix III – group workshops – spring 2020									
Name of activity	Type of workshop	Trainer	Date	Location	Duration (hours)				
Open ZOOM #1 - Pilates for circus artists	COVID-19 initiative	Leslie Angeles	March 23	Zoom	1				
Open ZOOM #2 - Pilates for circus artists	COVID-19 initiative	Leslie Angeles	March 30	Zoom	1				
Open ZOOM #1: Fitness in your living room	COVID-19 initiative	Éric Saintonge	April 1	Zoom	1				
Open ZOOM #3: Virtual Pilates training for circus artists	COVID-19 initiative	Leslie Angeles	April 6	Zoom	1				
Open ZOOM #4: Pilates for circus artists	COVID-19 initiative	Leslie Angeles	April 14	Zoom	1				
Open ZOOM #5: Pilates for circus artists	COVID-19 initiative	Leslie Angeles	April 20	Zoom	1				
Open ZOOM #1: Training for acrobats	COVID-19 initiative	Jérémie Robert	April 21	Zoom	1				
Open ZOOM #2: Fitness in your living room	COVID-19 initiative	Éric Saintonge	April 22	Zoom	1				
Entraînement cardio-danse #1	Initiative COVID-19	Yamoussa Bangoura & Cirque Kalabanté	April 22	YouTube	0,5				
ZOOM libre #1: Entraînement pour artistes aériens	Initiative COVID-19	Irena Purschke	April 23	Zoom	1				
ZOOM libre #6 : Pilates pour artistes de cirque	Initiative COVID-19	Leslie Angeles	April 27	Zoom	1				
ZOOM libre #2 : Entraînement pour acrobates	Initiative COVID-19	Jérémie Robert	April 28	Zoom	1				
ZOOM libre #3 : Conditionnement physique pour artistes de cirque	Initiative COVID-19	Éric Saintonge	April 29	Zoom	1				

Appendix III – group workshops – spi	RING 2020 (continued	d)			
Name of activity	Type of workshop	Trainer	Date	Location	Duration (hours)
Open ZOOM #2: Training for aerial artists	COVID-19 initiative	Irena Purschke	April 30	Zoom	1
Open ZOOM #7: Pilates for circus artists	COVID-19 initiative	Leslie Angeles	May 4	Zoom	1
Open ZOOM #3: Training for acrobats	COVID-19 initiative	Jérémie Robert	May 5	Zoom	1
Open ZOOM #4: Fitness in your living room	COVID-19 initiative	Éric Saintonge	May 6	Zoom	1
Open ZOOM #3: Virtual training for aerial artists	COVID-19 initiative	Irena Purschke	May 7	Zoom	1
Open ZOOM #1: Virtual training for aerial artists	COVID-19 initiative	Rachel Walker	May 11	Zoom	1
Open ZOOM #4: Training for acrobats	COVID-19 initiative	Jérémie Robert	May 12	Zoom	1
Open ZOOM #2: Gyrokinesis training (focus on hip opening and mobility)	Initiative COVID-19	Pascale Léonard	May 13	Zoom	1
Open ZOOM #4: Virtual training for aerial artists	Initiative COVID-19	Irena Purschke	May 14	Zoom	1
Cardio-dance training #2	Initiative COVID-19	Yamoussa Bangoura & Cirque Kalabanté Productions	May 22	YouTube	0,5
Cardio-dance training #3	Initiative COVID-19	Yamoussa Bangoura & Cirque Kalabanté Productions	June 26	YouTube	0,5
TOTAL					23

Appendix IV –	Appendix IV – group workshops – summer 2020								
Name of activity	Type of workshop	Trainer	Date	Location	Duration (hours)	Number of registrants	Number of participants		
Training optimization for aerial artists and acrobats residing in Quebec	PACME	Guilhem Cauchois, Francisco Cruz, Jean-Philippe Cuerrier, Sarah Poole, Irena Purshke, Jérémie Robert - Invités : Jennifer Crane, Claudel Doucet, Marie-Eve Dicarie, Tara Gallimore, Jacob Jonas, Kerry Langlois, Andrea Murillo, Mathieu Murphy-Perron, Guillaume Noiseux, Veronica Melis, Véronique Richard	June 15 to September 11	Zoom	60	118	84		
Stage rigging training / installation of acrobatic equipment	PACME	Félix Boisvert-Lemay, Fred Gérard, Marieke Séguin	August 17 to September 17	Montréal	125	42	14		
TOTAL					185	160	98		

Appendix V – gro	OUP WORKSHOPS –	- FALL 2020					
Name of activity	Type of workshop	Trainer	Date	Location	Duration (hours)	Number of registrants	Number of participants
Grants at my fingertips - Fall edition	Services Québec	Josée Fafard	September 11, 18 and 25	Zoom	11	16	8
Creativity and new technologies for the performing arts	Services Québec	Hugues Caillères, Antonin Gougeon, Thomas Payette, Xavier Mary, Gonzalo Soldi (HUB Studio)	September 21 to 24	Zoom	8	9	9
Handstands with Olaf Triebel (advanced)	Pan-Canadian workshops	Olaf Triebel	September 25	Zoom	2	4	3
Handstands with Olaf Triebel (beginner/intermediate)	Pan-Canadian workshops	Olaf Triebel	September 26	Zoom	1,5	11	8
Do-It-Yourself Prop Making with Joseph Culpepper	Pan-Canadian workshops	Joseph Culpepper	September 27	Zoom	2	12	10
Understanding Indigenous Realities workshop	Services Québec: interdisciplinary workshops in partnership with the RAIQ	Mikana	September 26 and 27	Zoom	8	n/a	n/a
Acrobatic movement and dance for atypical spaces	Services Québec	Vincent Jutras	October 1, 8, 15, 22 and 29, November 5	Zoom	9	14	14
Adapting cultural activities: A gateway to the school environment	Services Québec: interdisciplinary workshops in partnership with the RAAV	Christelle Renoux	October 3 and 10	Online	9	n/a	n/a
Physical acting	Services Québec: interdisciplinary workshops in partnership with the CQT and DynamO Théâtre	Jackie Gosselin	October 16, 17, 18, 23, 24 and 25	Lab2M - Les Deux Mondes	30	n/a	n/a
Effective time management and priority-setting	Services Québec : formation transversale portée par le RCAAQ	Virginie Chrétien	November 2, 4 and 5	Zoom	7	n/a	n/a
Legal issues in the digital sphere	Services Québec	Marie-Louise Donald	October 19 and 26, November 2	Zoom	6	CANCELLED	CANCELLED

Appendix V – group workshops – fall 2020 (Continued)								
Name of activity	Type of workshop	Trainer	Date	Location	Duration (hours)	Number of registrants	Number of participants	
(Dis)articulating your artistic approach	Services Québec	Myriam Stéphanie Perraton Lambert, Andréane Leclerc	October 16 and 23, November 6 and 13	Zoom	8	17	8	
"Give Me Something That Will Remain": Performance and Creation Tools for Artists and Coaches	Pan-Canadian workshops	Don Rieder	November 2 to 6	Halifax	10	6	6	
Digital cultural outreach and audience development	Formations Services Québec	Eva Quintas, Irina Kirchberg	November 9 to 12	Zoom	8	9	8	
Theatrical interpretation for circus performers	Services Québec	Alain Zouvi	November 17, 19, 24 and 26, December 1 and 3	Zoom	12	20	8	
Teaching Circus During COVID	Pan-Canadian workshops	Sarah Poole, guest speaker: Jean-Paul Richard	November 18 and 25, December 2	Zoom	3	35	15	
Cirque Physio Workshop	Pan-Canadian workshops	Jennifer Crane	November 23 and 30, December 14	Zoom	6	58	15	
Staging Intimacy	Pan-Canadian workshops	Siobhan Richardson	December 1 and 8	Zoom	2	27	18	
Up in Knots: Knots and Knotless Alternatives	Pan-Canadian workshops	Antoine Grenier	December 9	Zoom	2	37	20	
TOTAL					144,5	275	150	

Appendice VI – INDIVIDUALIZED C	Appendice VI – individualized career support program							
Multi-regional component								
Participants	Trainers	Content	Duration (hours)					
Amélie Gadbois	Marie-Claude Bouillon	Developing a new movement sequence	20					
Alexandra Royer, Eric Bates, Eve Bigel and Tristan Nielsen	Emilie Emiroglou	Learning about the creative process	20					
Joannie Hébert	Marie-Claude Bouillon	Developing a new movement sequence	16					
Alexanne Plouffe	Keven Langlois	Acquiring related discipline-specific techniques	20					
Christina Albers	Marie-Claude Bouillon	Developing a new movement sequence	20					
Geneviève Bernier	Mahira Doumengeux	Developing management skills	10					
Caroline Rochefort	Nathalie Hébert	Developing management skills	10					
Valerie Doucet	Jocelyn Bigras	Acquiring related discipline-specific techniques	20					
Irena Purschke	Gabrielle Desgagnés	Acquiring new discipline-specific elements	16					
TOTAL		Number of projects	9					
TOTAL		Number of hours	152					

Appendice VI – INDIVIDUALIZED CAREER SUPPORT PROGRAM

Regional component **Participants** Trainers Content Duration (hours) Rachel Walker Victor Fomine Acquiring related discipline-specific technical skills 12 Meaghan Wegg Tina Diab Developing management skills 20 Joseph Culpepper Acquiring related discipline-specific technical skills Hugues Sarra-Bournet 20 Rosalie Beauchamp et Guillaume Blais Alice Kop Developing management skills 20 Karine Lavoie et Daphné Morin Marie-Noëlle Thibault Developing marketing skills 8 Marie-Christine Simoneau Jacquelin Duchesne Advanced training in related discipline-specific techniques 20 Eric Bates, Tristan Nielsen, Alexandra Royer et Eve Bigel Sophie Picard Developing management skills 20 Jinny Jessica Genevieve Carrier Developing management skills 18 Acquiring related discipline-specific technical skills Janika Fortin Noel Strazza 20 Marie-Christine Simoneau Jacquelin Duchesne Acquiring related discipline-specific technical skills 20 Eric Bates Francisco Cruz Improving filming and video editing skills 10 Rachel Walker Benjamin Philippi Developing video editing skills 10 Geneviève Bernier Developing web strategy and social media skills 10 Mahira Doumengeux Sarah Louis-Jean Hugo Louis-Philippe Quesnel Developing knowledge of musical composition 9

Appendice VI – INDIVIDUALIZED CAREER SUPPORT PROGRAM (Continued)								
Regional component								
Participants	Trainers	Content	Duration (hours)					
Stéphane Gentilini et Evelyne Laforest	Igor Ovadis	Improving related discipline-specific techniques	10					
Mathieu Riel	Hugo Bélanger	Acquiring circus writing skills	10					
Marie-Christine Simoneau	Benoît Fisch	Integrating kinetic mechanisms into circus	10					
Peter Balov	33Degrés	Developing knowledge of 3D modeling	10					
Éliane Bonin	Claudel Doucet	Developing related discipline-specific techniques	10					
Hugues Sarra-Bournet	François Isabelle	Acquiring related discipline-specific technical skills	10					
Andréanne Quintal	Shantal Bourdelais	Developing management skills	4					
Gabriel Laliberté, Roger Marier et Laury-Ann Miller	Nicolas Boivin-Gravel	Acquiring promotional knowledge	10					
Hugues Sarra-Bournet	Joseph Culpepper	Acquiring career transition knowledge	5					
Adrien Malette-Chénier	Rosie-Anne Bérubé-Bernier	Improving singing skills	9					
Laurence Tremblay-Vu	Vincent Messager	Acquiring promotional knowledge	9					
Frédéric Lemieux-Cormier	Elaine Lemieux	Improving vocal and musical skills	9					
Chantal Therrien et David Fiset	Alexis Vigneault	Developing related discipline-specific techniques	10					
Bekka Rose	Jocelyn Bigras	Improving musical skills	10					
Alice Kop	Joanie Leroux-Côté	Learning funding strategies	10					
Clotilde Schira	Muriel De Zangroniz	Learning about the process of creating a circus work	10					
Sandy Bessette et Simon Fournier	André Richard	Developing management skills	9					
Rosalie Beauchamp	Angélica Bongovonni	Developing related discipline-specific techniques	10					
TOTAL		Number of projects	32					
TOTAL		Number of hours	382					

Appendix VII - INDIVIDUALIZED TRAINING SUPPORT PROGRAM Multi-regional component **Participants** Trainers Content Duration (hours) Yan Imbault Dominique Bouchard Learning a new training sequence 20 Marie-Hélène D'Amours Sylvain Dubois Improving discipline-specific technique 20 Gabriel Gagnon Camille Décoste Improving discipline-specific technique 6 Sophie Ferrero Aurélie Tenzer Improving discipline-specific technique 20 Alexandra Boudreau Anouk Vallée-Charest Improving discipline-specific technique 20 Jean-Luc Arene Martin Lefèvre Developing a new movement sequence 8 Caroline Rochefort Marie-Claude Bouillon Developing discipline-specific techniques 10 TOTAL Number of projects 7 **TOTAL Number of hours** 104

Appendix VII - INDIVIDUALIZED TRAINING SUPPORT PROGRAM

Regional component					
Participants	Trainers	Content	Duration (hours)		
Geneviève Bessette	Michoue Sylvain	Learning a new movement sequence	20		
César Mispelon et Julius Bitterling	Jerome Le Baut	Improving discipline-specific technique	20		
Heidi Blais	Nael Jammal	Improving discipline-specific technique	15		
Evelyne Laforest	Émilie Émiroglou	Developing a new movement sequence	20		
Mathieu Riel	Éric Saintonge	Physical preparation and development	20		
Éliane Bonin	William Bonnet	Developing a specific physical preparation program	20		
Aurélie Tenzer	Nicola Allard	Learning a new movement sequence	10		
Aurélie Tenzer	William Bonnet	Learning a new movement sequence	10		
Laury-Ann Miller et Gabriel Laliberté	Jerome Le Baut	Improving discipline-specific technique	20		
Sarra-Bournet Hugues	Yves Dagenais	Improving discipline-specific technique	20		
Josette Lépine	David Fiset	Improving discipline-specific technique	20		
David Fiset	Mélanie Raymond	Improving discipline-specific technique	20		
Alexandra Paviost	Serguei Volodin	Improving discipline-specific technique	18		
Guillaume Doin	Benoit Fisch	Improving discipline-specific technique	10		
Fannie Lagrange	Eric Saintonge	Learning a new movement sequence	20		
Josianne Levasseur et Andy Giroux	Jérôme Le Baut	Physical preparation and development	10		
Fannie Lagrange	Brisindi Shôvàne	Improving discipline-specific technique	20		
Martinez Giselle Rocio	Nadia Richer	Improving discipline-specific technique	10		
Martinez Giselle Rocio	William Bonnet	Acquiring new discipline-specific elements	10		
Anne Marie Poirier	Catherine Viens	Developing discipline-specific techniques	20		
Erin Drumheller	Jennifer Lécuyer	Acquiring new discipline-specific elements	2		
Rachel Walker	Victor Fomine	Improving discipline-specific technique	20		
Anouk Vallée-Charest	Rachel walker	Developing discipline-specific techniques	10		
Meaghan Wegg	Éric Saintonge	Developing a specific physical preparation program	20		

Appendice VII - INDIVIDUALIZED TRAINING SUPPORT PROGRAM (Continued) Regional component **Participants** Trainers Content Duration (hours) Mélodie Martin Couture Heidi Blais Improving discipline-specific technique 10 Marie-Christine Simoneau Eric Saintonge Developing a specific physical preparation program 20 15 Dominique Bouchard Gabriel-Lescarbeau Developing a specific physical preparation program Mélodie Martin Couture Samantha Halas Improving discipline-specific technique 10 Aurelie Tenzer Nicolas Allard Acquiring a new training sequence 8 Émilie Emiroglou **Evelyne Laforest** Developing discipline-specific techniques 10 Andréanne Quintal Émilie Leblanc Improving specific physical preparation 12 Samantha Halas Laurence Racine Improving discipline-specific technique 10 Mélodie Lamoureux Véronique Thibeault Improving discipline-specific technique 12 12 Sylvain Dubois Luc Tremblay Learning a new movement sequence Rémi Jacques Nadia Genois Learning a new movement sequence 12 Sarah Louis-Jean Rachel Walker Acquiring new discipline-specific elements 9 Stephane Gentilini Jimmy Gonzalez Palacio Acquiring new discipline-specific elements 10 Andréanne Quintal Stéphane Bourguoin Learning new movements 5 Éric Saintonge 12 Mathieu Riel Physical preparation and development Marissa Gough William Bonet Physical preparation and development 12 Camille Havas Marcos Néry Improving discipline-specific technique 12 Rachel Walker Learning discipline-specific technique 12 Lena Nisenson **Anouk Vallee Charest** Rachel Walker Learning discipline-specific technique 10 Josette Lépine Michoue Sylvain Improving discipline-specific technique 12 Angelica Bongiovonni Itzel Viruega Developing new discipline-specific knowledge 12 10 Jean-Philippe Cuerrier Stéphane Gentilini Improving discipline-specific technique Mélanie Raymond Learning discipline-specific technique 10 **David Fiset**

Improving discipline-specific technique

10

Victor Fomine

Pierre-Luc Houde

Appendice VII – INDIVIDUALIZED TRAINING SUPPORT PROGRAM (Continued)							
	Regional component						
Participants	Trainers	Content	Duration (hours)				
Chantal Therrien	Heidi Blais	Learning a new training sequence	12				
Sonia Legault	Éliane Bonin	Acquiring a new training sequence	12				
Noémie Beauchamp	Irena Purschke	Learning a new training sequence	10				
Julia Stewart	Nadia Richer	Improving discipline-specific technique	6				
Erin Drumheller	Joanna Abbatt	Improving discipline-specific technique	12				
Andréane Leclerc	Catherine Pinard	Learning a new training sequence	12				
Renald Laurin	Éric Saintonge	Learning a new training sequence	10				
Xander Taylor	Itzel Viruega	Acquiring a new training sequence	10				
Nicolas Allard	Victor Fomine	Improving discipline-specific technique	10				
Giulia Scamarcia	Victor Fomine	Perfectionnement de technique disciplinaire	12				
Alexandra Paviost	Sergei Volodin	Apprentissage d'une nouvelle séquence d'entraînement	10				
Martin Regouffre	Chloé Farah	Apprentissage spécifique de technique disciplinaire	10				
Fannie Lagrange	Gabrielle Garant	Apprentissage spécifique de technique disciplinaire	10				
Karin Arseneault and Maxime Yentin	Tristan Robquin	Acquisition d'une nouvelle séquence d'entraînement	10				
Buyankhishig Ganbaatar and Adrien Malette-Chénier	Jérôme Le Baut	Acquisition d'une nouvelle séquence d'entraînement	12				
Agathe Bisserier, Carlos Verdin Barba and Miguel Jalaff	Andy Giroux	Préparation et développement physique	9				
Marie Lebot, Guillaume Paquin, Tuedon Ariri, Arthur Morel and Olivier Sylvestre	Guillaume Biron and Edesia Moreno	Développement d'une préparation physique spécifique	10				
Rodrigues Maekawa Mariana and André Sabatino	Veronique Thibeault	Apprentissage d'une nouvelle séquence de mouvement	12				
Jean-Philippe Cuerrier and Geneviève Morin	Jérome Lebaut	Développement d'une nouvelle séquence de mouvement	10				
Marie-Élaine Mongeau and Gianfranco Di Sanzo	Emmanuel Jacquinot	Apprentissage d'une nouvelle séquence de mouvement	10				
Jérémie Robert and Gisèle Henriet	Marie-Ève Dicaire	Développement de niveau disciplinaire	10				
Jean-Philippe Cuerrier and Geneviève Morin	Jérôme Lebaut	Développement d'une nouvelle séquence de mouvement	10				
TOTAL		Number of projects	70				
TOTAL		Number of hours	881				

Appendice VIII – community engagement activities									
Winter 2020									
Name of activity	Facilitators and/or partners	Date	Location	Duration (hours)	Number of participants				
5@Cirque at the Cirkaskina National Social Circus Gathering	Cirque Hors Piste	January 17	ТОНИ	2	S. O.				
Presentation of the study <i>Rendre les arts du cirque accessibles à toutes et à tous !</i> État de la situation et perspectives at RIDEAU	Sylvie Blais, Christine Bouchard	February 18	Capitole de Québec	0,75	40				
5@cirque with presenters at RIDEAU	The 7 Fingers, L'Aubergine, Circus Stella, Cirque Alfonse, Cirque Éloize, Les Deux de pique, FLIP Fabrique, Les Foutoukours, Le Gros Orteil, Les Improduits, Johanne Madore, Kalabante Productions, LaboKracBoom, Luna Caballera, Machine de Cirque, Le Moulin à vent Productions, La Nab, Parc Cavaland, Les Parfaits Inconnus, Productions Éclats de Rire, Toxique Trottoir	February 18	Capitole de Québec	2	85				
5@cirque Causerie #1	Christine Bouchard	March 19	Zoom	2	39				
5@cirque Chat #2	Christine Bouchard	March 23	Zoom	2	20				
TOTAL			5	8,75	184				

Appendice VIII – community engagement activities								
Spring 2020								
Name of activity	Facilitators and/or partners	Date	Location	Duration (hours)	Number of participants			
Consultations with Quebec companies	Christine Bouchard	April 2	Zoom	1,5	34			
5@cirque Causerie #3 pour les artistes et les travailleurs autonomes	Christine Bouchard and Nathalie Delorme	April 2	Zoom	1	16			
Discussion on issues related to the provinces of Newfoundland and Labrador, New Brunswick, Nova Scotia and Prince Edward Island	Christine Bouchard and Nathalie Delorme	April 9	Zoom	1,5	10			
Discussion on issues related to the provinces of British Columbia, Alberta, Saskatchewan and Manitoba	Christine Bouchard and Nathalie Delorme	April 9	Zoom	1,5	19			
Discussion on issues related to the province of Ontario	Christine Bouchard	April 9	Zoom	1,5	10			
5@cirque Chat #4 for circus artists and self-employed workers	Christine Bouchard and Nathalie Delorme	April 9	Zoom	1	15			
5@cirque Causerie #5 : Créativité, diffusion et collaboration dans un contexte d'incertitude	Ruth Juliet Wikler (TOHU)	April 30	Zoom	1	78			
5@cirque Chat # 5: Creativity, dissemination and collaboration in a context of uncertainty	Ruth Juliet Wikler (TOHU)	April 30	Zoom	1	35			
5@cirque Causerie #6 : Air ambiant - Une conversation invitant à la bienveillance	Pierre Faubert, Parise Mongrain (CQRTD)	May 21	Zoom	1	25			
5@cirque Chat #6: Ambient Air - A conversation inviting kindness	Pierre Faubert, Parise Mongrain (CQRTD)	May 21	Zoom	1	9			
TOTAL			10	12	251			

Appendice VIII – community engagement activities								
Summer 2020								
Name of activity	Facilitators and/or partners	Date	Location	Duration (hours)	Number of participants			
5@cirque Causerie #7 : Parlons de relance artistique	Christine Bouchard	June 4	Zoom	2	60			
5@cirque Chat #7: Let's talk about relaunching the circus	Nathalie Delorme	June 11	Zoom	2	30			
AGM, Meeting with the Minister of Culture and Communications and the CALQ	Nathalie Roy (MCC), Anne-Marie-Jean and Véronique Fontaine (CALQ)	June 18	Zoom	2.5	151			
5@cirque Chat #8: Towards the re-opening of studios, theatres and certain cultural venues	Christine Thibaudeau (NCC), Éric Gingras (TOHU), Cirque du Soleil	June 29	Zoom	1.5	32			
5@cirque Causerie #8 : Vers la réouverture des studios et des salles de spectacles	Christine Thibaudeau (NCC), Éric Gingras (TOHU), Cirque du Soleil	June 29	Zoom	1.5	51			
Webinaire contre le harcèlement et les violences dans milieu des arts du cirque	Virginie Maloney (L'Aparté)	July 3	Zoom	1.5	50			
Webinar with l'Aparté: Against harassment and violence in the circus arts	Nadia Samy (L'Aparté)	July 3	Zoom	1.5	24			
5@cirque at the MICC (French)	Alex Royer and Ruth Juliet Wikler (MICC)	July 6	Zoom	1	49			
5@cirque at the MICC (English)	Krin Haglund and Ruth Juliet Wikler (MICC)	July 6	Zoom	1	84			
Clinic against harassment and violence in the circus arts sector: for artists and professionals	L'Aparté, Julie Dault (CAVAC de Montréal), Maude Moffet (GAIHST)	August 25	Zoom and Teams	7.5	5			
Clinic against harassment and violence in the circus arts sector for leaders and managers - crisis management communications	Marie-Christine Garon (NATIONAL)	September 3	Zoom	1	25			
Clinic against harassment and violence in the circus arts sector for leaders and managers - Psychological and sexual harassment in the workplace: Zero tolerance	Marjolaine Lessard-Jean (Langlois Lawyers)	September 3	Zoom	1.5	29			
Clinic against harassment and violence in the circus arts sector for leaders and managers - Harassment in the workplace: How to prevent, support and intervene	Chantal Lamoureux (CRHA)	September 3	Zoom	1	22			
TOTAL			13	8	612			

Appendice VIII – community engagement activities								
Fall 2020								
Name of activity	Facilitators and/or partners	Date	Location	Duration (hours)	Number of Participants			
5@cirque Icebreaker	Krin Haglund (SJICF, MICC)	September 25	Zoom	1,5	37			
Saturday Keynote with Sylvie Fréchette	Sylvie Fréchette (CQRTD, SJICF)	September 26	Zoom	1	25			
Lunch-hour discussion: discover CAM's programs	Salomé Viguier and Paule Beaudry (CAM)	October 8	Zoom	1	19			
Lunch-hour discussion: discover the OAC's support programs	Loree Lawrence (OAC)	October 14	Zoom	1	3			
Lunch-hour discussion: discover CALQ's programs	Hélène Boutet and Lyne Lanthier (CALQ)	October 21	Zoom	1	19			
5@cirque: Pan-Canadian developments	Christine Bouchard, Anna Vigeland, Nathalie Delorme, Paola Dugit-Gros, Valérie Bineau	October 28	Zoom	1	35			
Midi-conseil : nos assurances pour les individus	Thibaut Favelin and Ginette Robillard (Vézina Marsh)	December 1	Zoom	1	23			
Lunch-hour meeting: our insurances for individuals	Ginetta (Gina) Caucci, Ginette Robillard and Thibaut Favelin (Vézina Marsh)	December 1	Zoom	1	6			
TOTAL			8	8,5	167			